

*This is to certify that on June 10, 2011*

# **Tomasz Włodarek**

demonstrated an intermediate understanding of: how to maximize return on investment, optimize the total cost of ownership of products and systems, and the drivers for delivering value, while working as part of a self-organizing, cross-functional team within the Scrum framework.

In recognition of this, Scrum.org is pleased to provide certification at the level of

## **Professional Scrum Product Owner II**

*Ken Schwaber*